

Enforcement Professionals, do they exist? How would we know? Why should we care?

ENPE & EUROJUST Conference

International collaboration and co-operation in the fight against environmental crime

30 October 2019

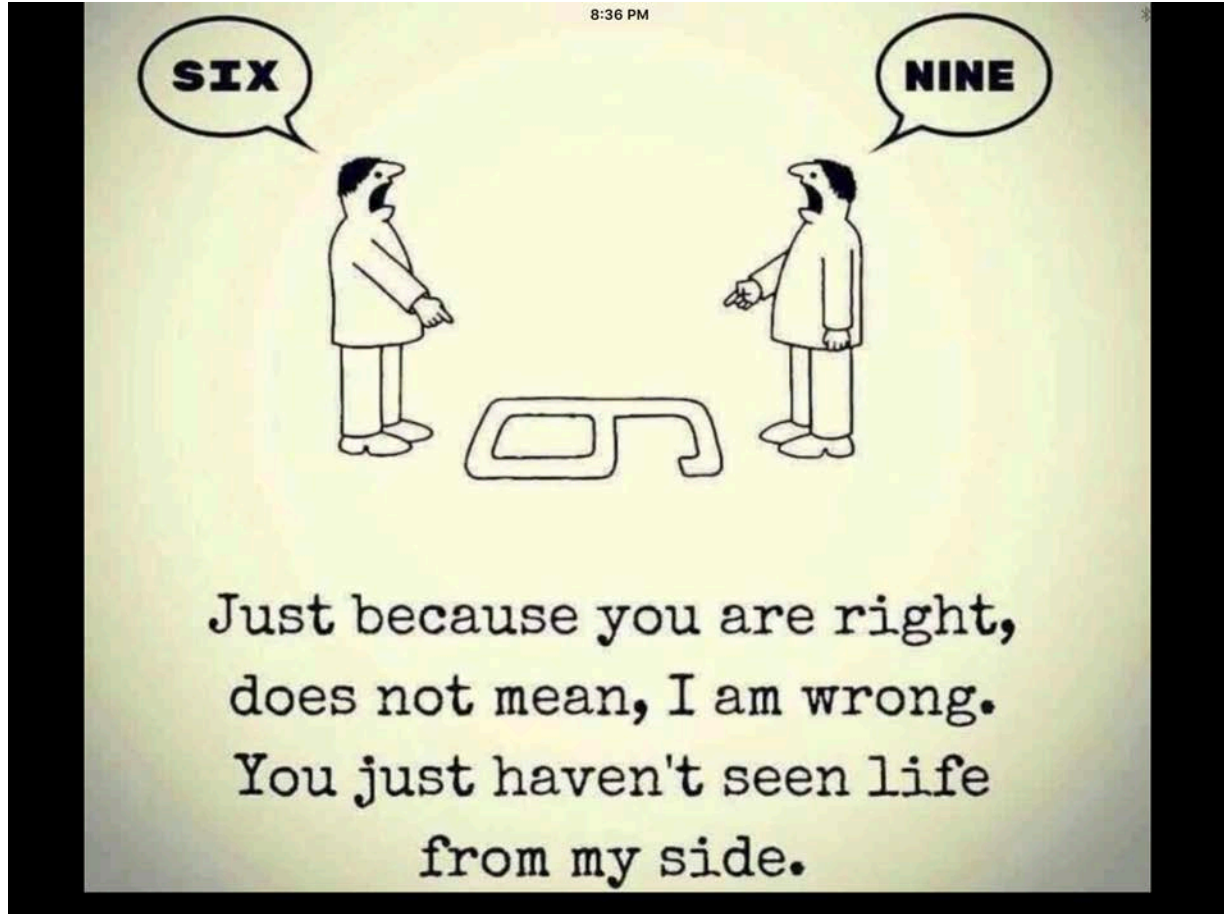
Den Haag, The Netherlands

Dr. Grant Pink

Managing Director, RECAP Consultants, Australia



Image Sources: Australian Customs Service & Grant Pink

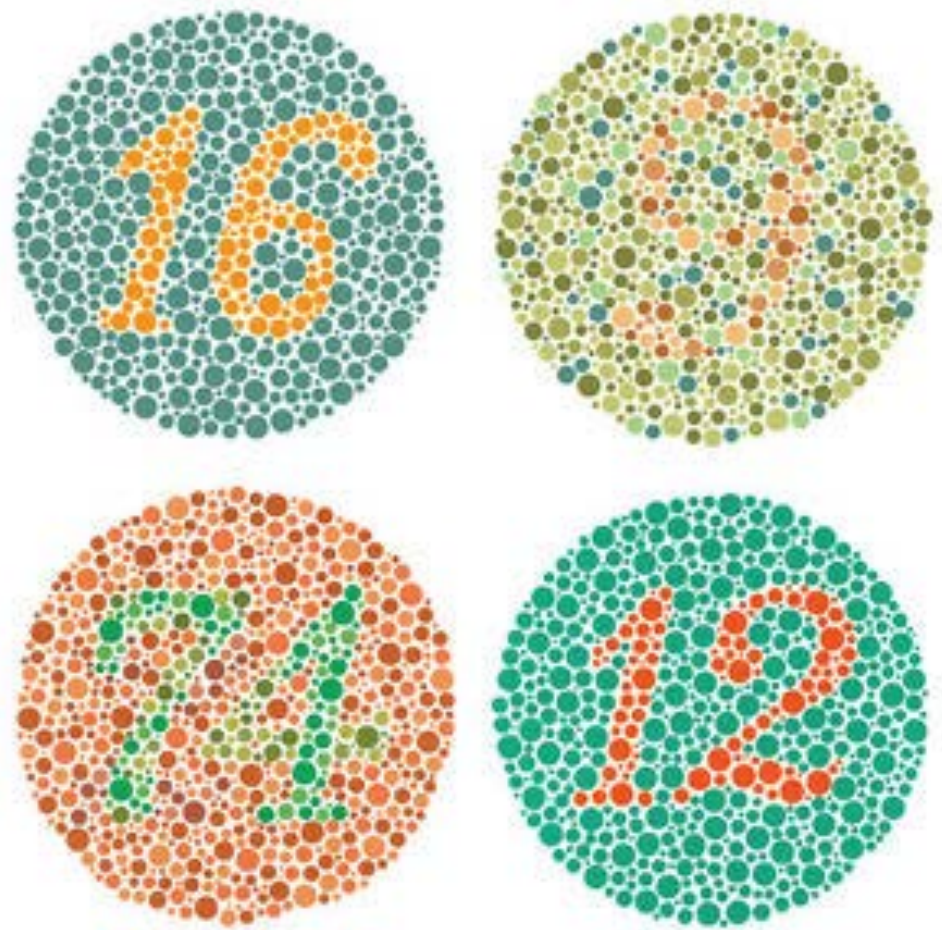


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D E F P O T E C	8	20/20
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Source: Wikimedia

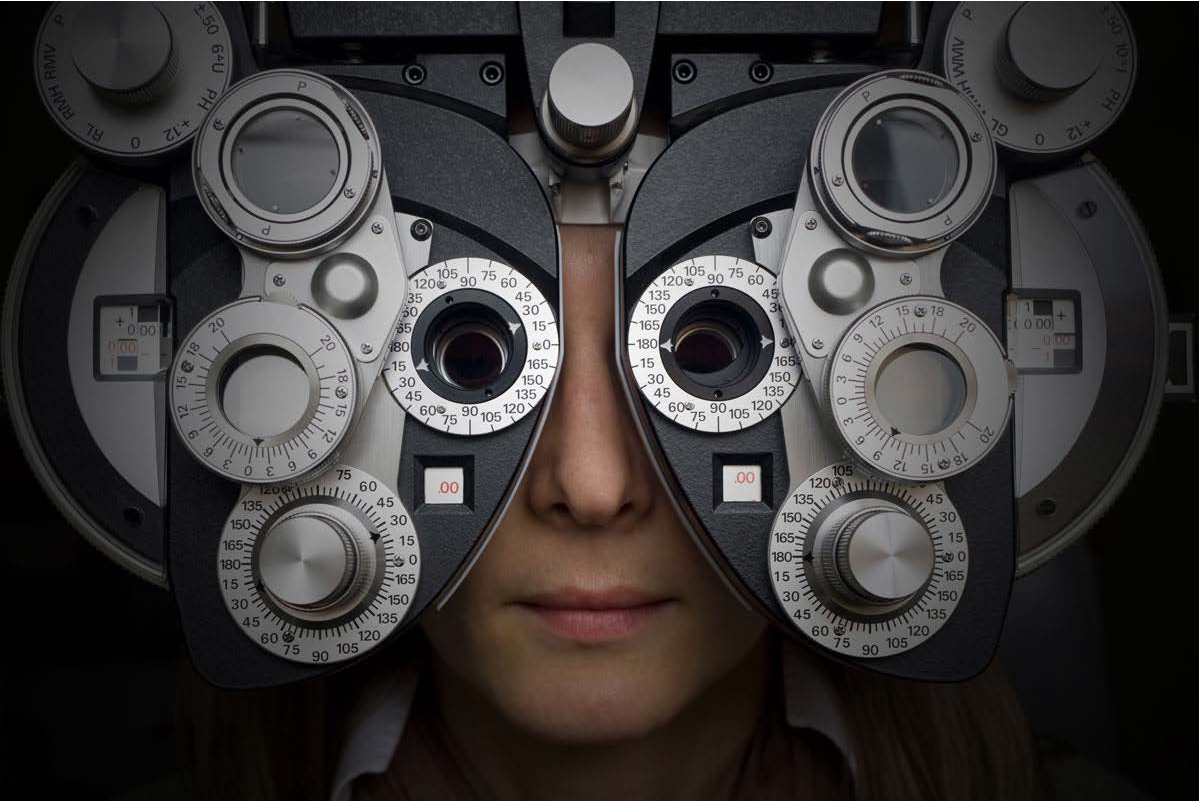


Source: Essilor.co.uk



Source: i.ebaying.com





Source: Conourseoptometry.com



Regulation Enforcement Collaboration And Practice

Enforcement: capability, capacity and professionalism

Why I looked for answers?

It just didn't make sense

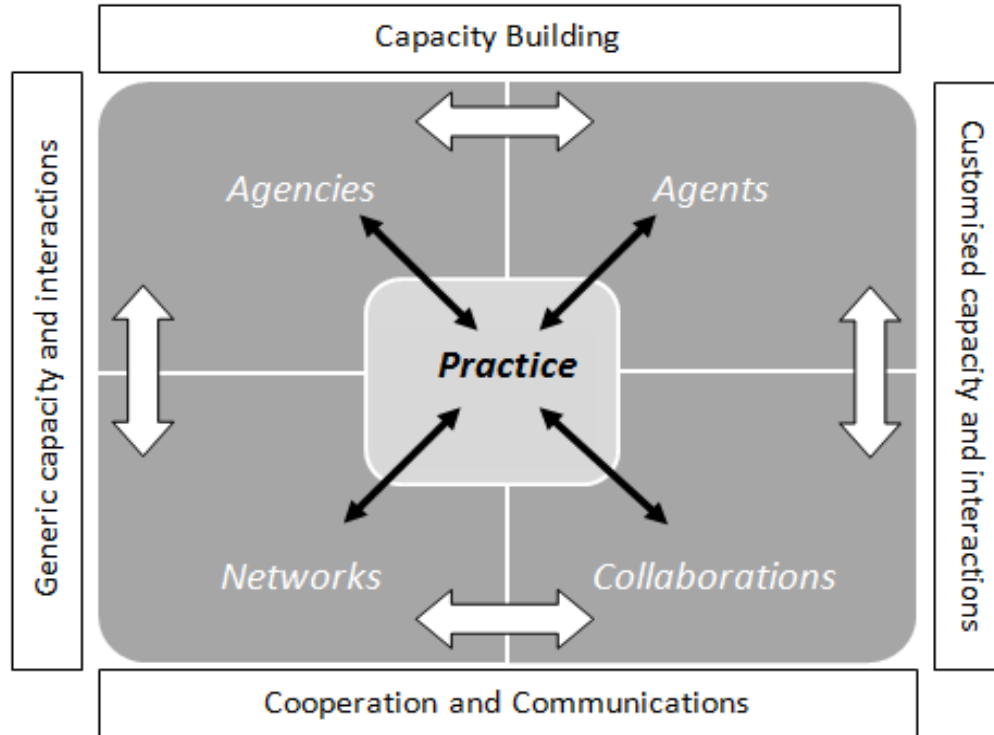
Where I collected information?

Nationally, regionally and globally: practitioners, managers and experts

Analysing information for what purpose?

To improve enforcement *practice* – within and across agencies

Overview of findings: diagrammatically



Overview of findings: local and international examples

Training:

- Authorised Officer Training & Re-authorisation Program
- Authorised Officer (Environmental) Prosecution Training
- Graduate Certificate in Environmental Compliance

Support/Guidance:

- Basic interviewing skills, reference manual
- The Environmental Help Desk
- The Expertise Framework Program

Workshops and problem solving

- Workshops for practitioners, managers, senior executives
- Cross-team/-discipline/cross-level problem solving workshops

Enforcement capability: key questions

Do enforcers/regulators share a common regulatory language?

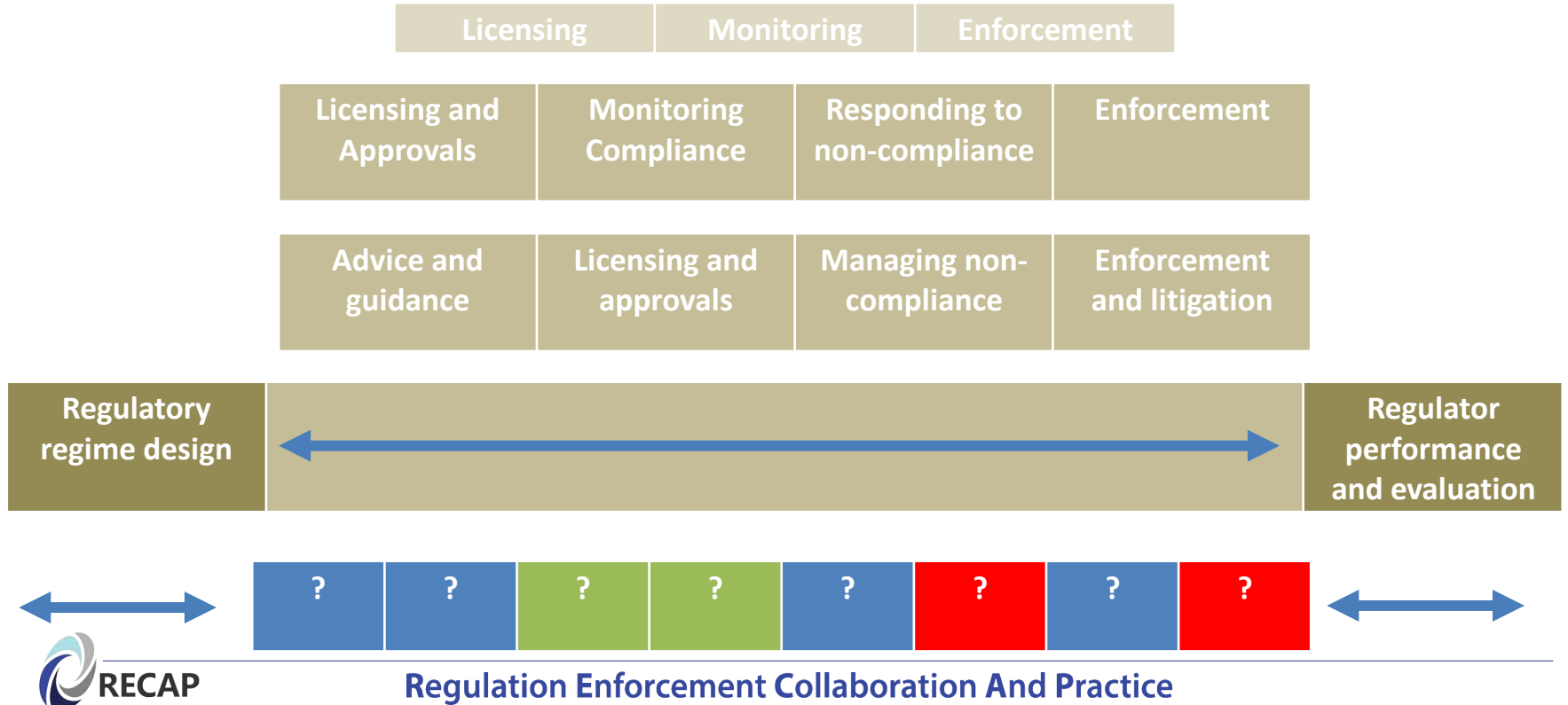
Do enforcers/regulators have a shared understanding of what constitutes a regulatory spectrum?

Regulatory/Enforcement language: examples

Language and dialect:

- policy, programs, regulation
- scientific, technical, enforcement, legal, management
- regulatory, enforcement, policing
- economic, social, environmental

Regulatory spectrums: various models



Regulatory professionals: operating across and extended regulatory spectrum

The extended regulatory spectrum

<i>Regulatory Regime Design</i>	Advice and Guidance	Licencing and Approvals	Monitoring Compliance	Enforcement	<i>Regulator Performance and Evaluation</i>
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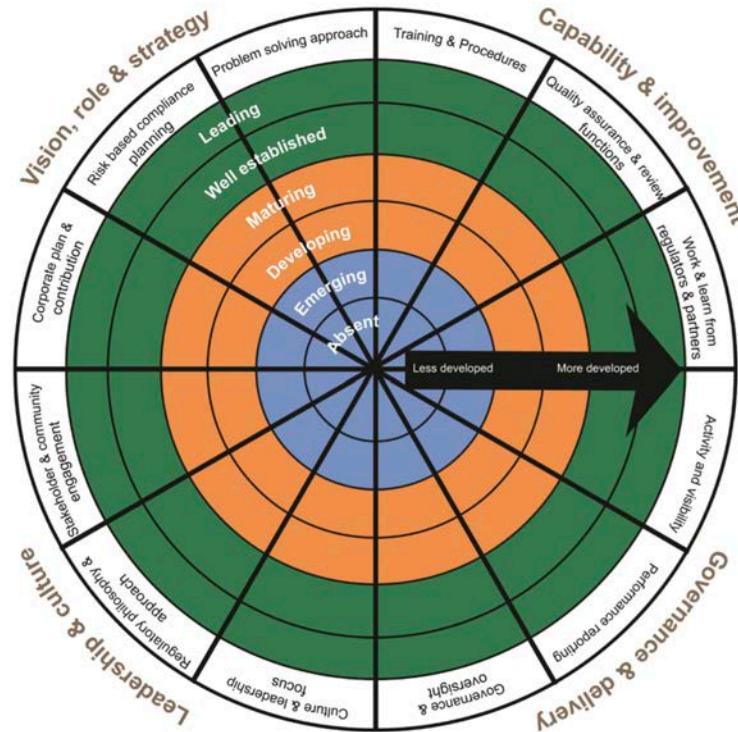
Source: Grant Pink, 2016; RECAP Consultants Pty Ltd, 2017 ©

Regulatory/Enforcement professionalism: key questions

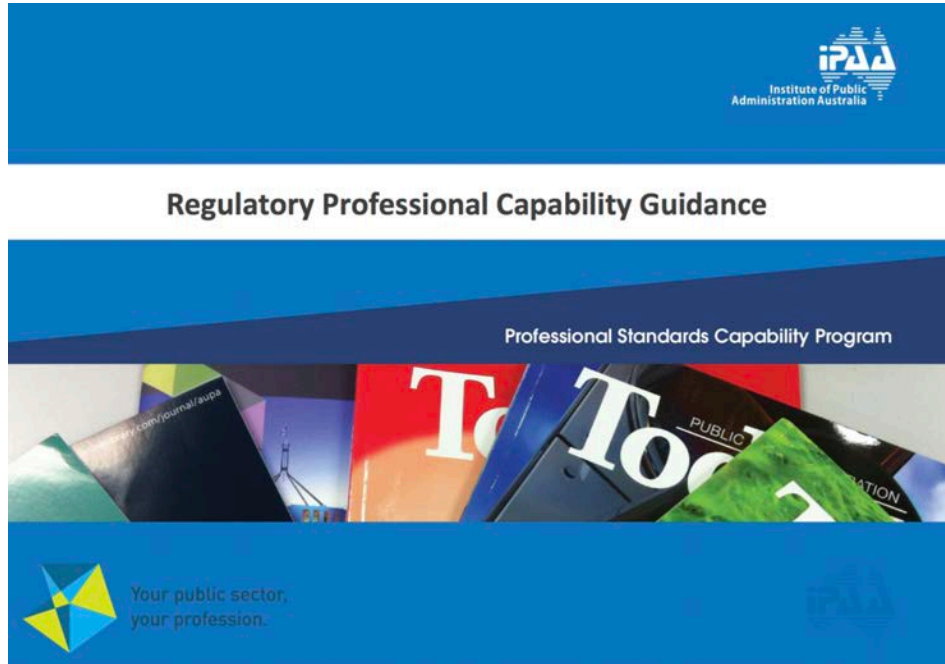
Do regulators have the ability to assess their regulatory maturity, competence, and professionalism?

Do regulators have the vehicles / mechanisms to work together effectively?

Modern Regulator Improvement Tool: assessing maturity

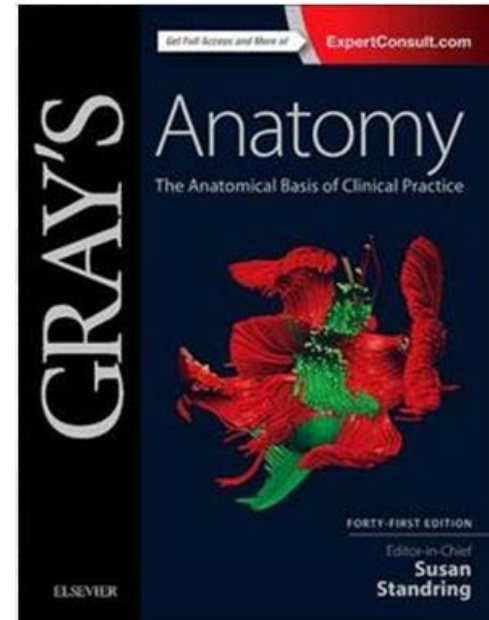
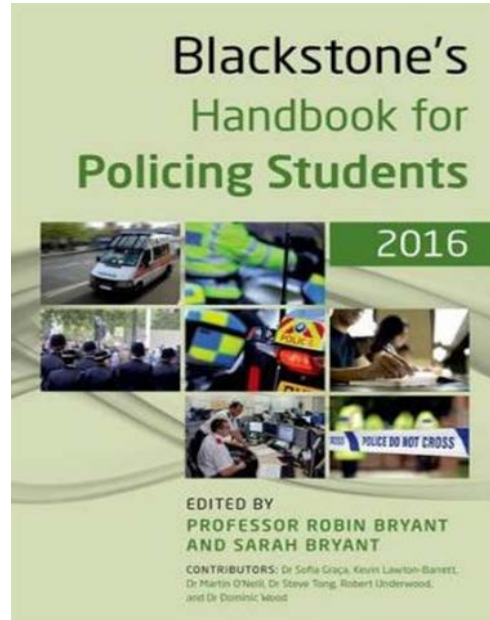


Regulatory professional: what it involves



Source: IPAA (2015)

Other professions: doctrines and approach



Source: Bookdepository

Regulation and Regulatory Professionalism: Key observations and thoughts

Regulatory work is challenging –

- learn your language
- identify your spectrum

Regulatory work cannot be done effectively in isolation –


- learn who your partners are
- use networks/communities of practice
- collaborate with purpose

Regulatory work has existing pockets of better practice –

- identify better practice
- Are both a moment in time and a journey



Thank you for your attention

-  Regulation and Enforcement
-  Research and Analysis
-  Leadership and Ethics
-  Risk and Intelligence
-  Continual Professional Development

Regulation Enforcement Collaboration And Practice

Collaboration is not easy,
but it doesn't need to be difficult!

We will consider the:

- who, what, where, when, why, and how
(of collaboration)

The *government* spectrum



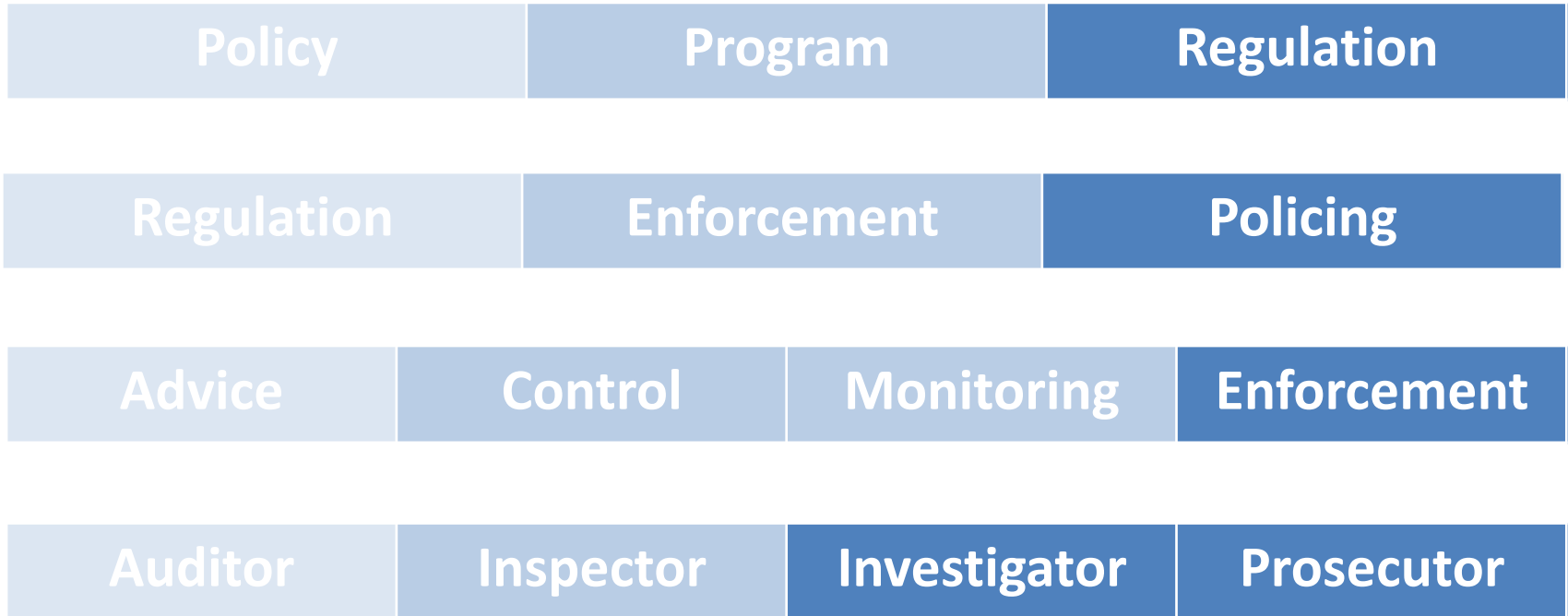
The *government* spectrum



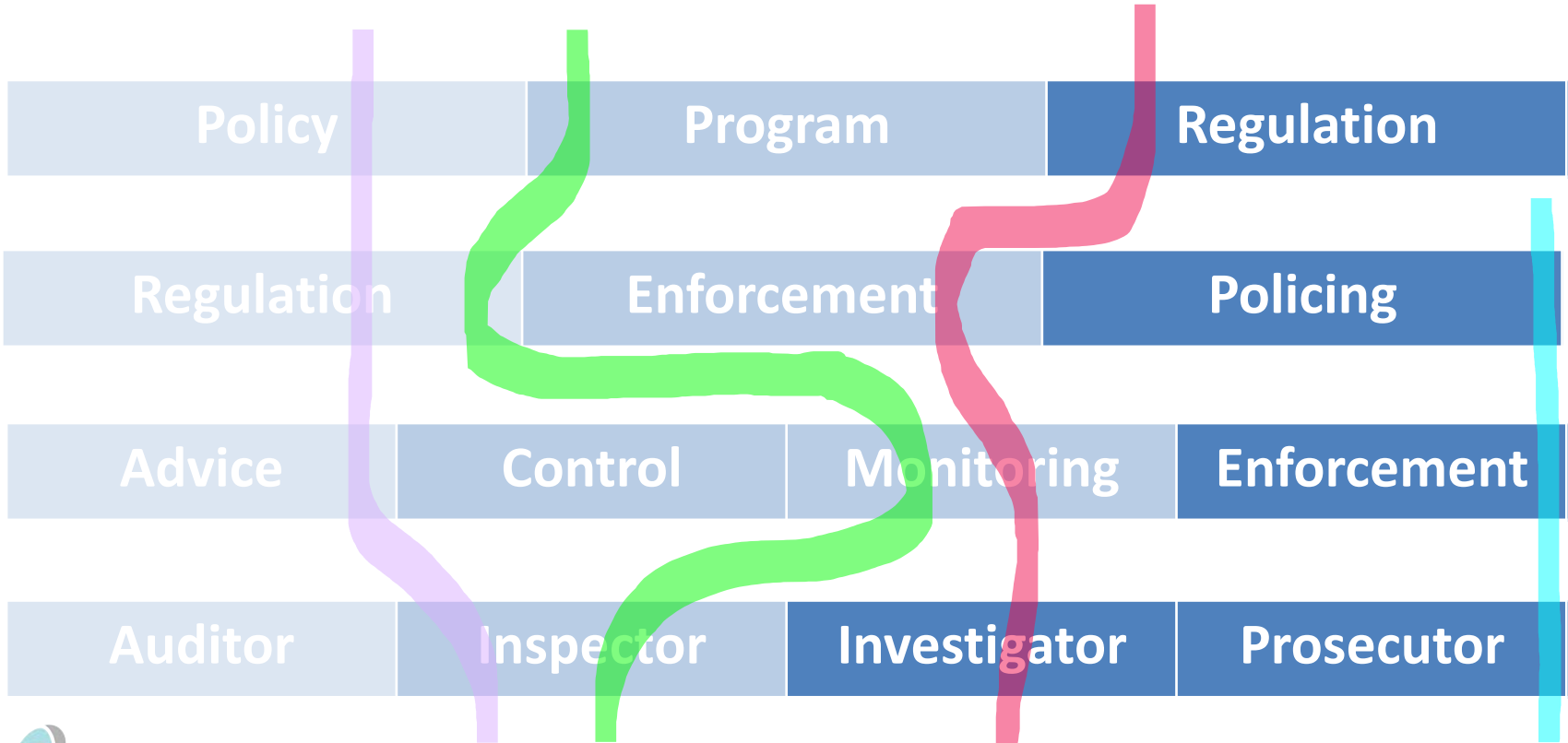
The *government* spectrum



The *government* spectrum



The *government* spectrum



Networking, Coordinating, Cooperating, and
Collaboration is not easy,
but it doesn't need to be difficult!



Thank you

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